



# Controlling, Monitoring und Evaluation Project assessment in foundations

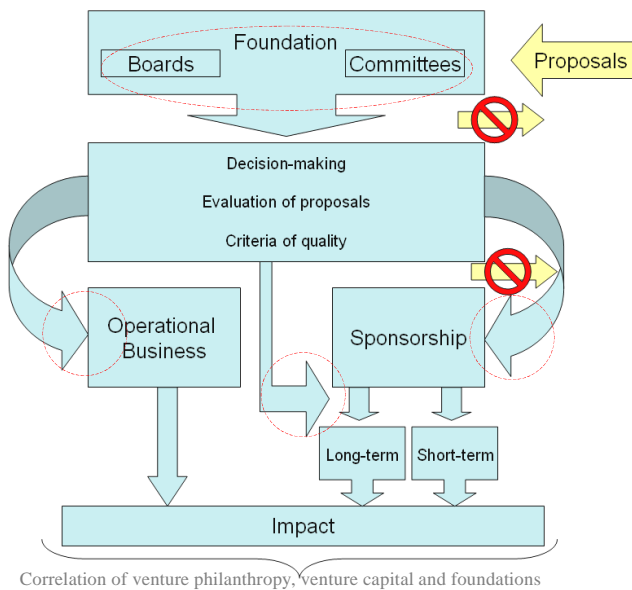
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## Background

- The importance of the institutions of the civil society has been accelerated by the continued retraction of the state out of the social sector.
- Civic engagement and voluntary work as a substitute for state action has generated a bigger interest for the third sector.
- Foundations therefore assumed a special position under these circumstances. They could have been on the one hand a part of the governmental retraction had they been founded by the government itself; on the other hand they could have emerged out of the civil society or the economical sector.

## Assumptions

- Additionally to the decision-making the foundation bodies constitute the criteria of quality and are responsible for the evaluation of proposals. So, they play three different roles in the foundations.
- Controlling, Monitoring and Evaluation belong to different areas within the foundations: Assessment, decision-making, grant-giving, long-term-funding
- The instruments for impact assessment differ in size and endowment of the foundations.

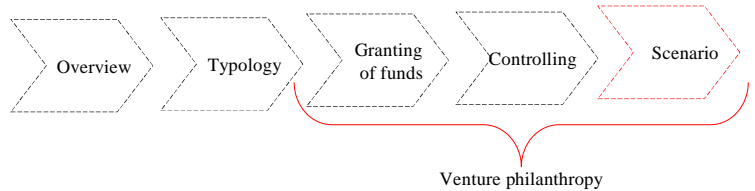


## Research questions

- What is the relationship among foundations in the environmental sector and foundations in other subsectors, with regards to income, assets, structure etc. in the comparative areas?
- Are there consequences that arise out of the discourse on venture philanthropy for the foundation sector in the comparative areas?
- Which typology of instruments of controlling, monitoring, and evaluation can be found in the decision-making-process of foundations? And what does that mean for the decision making?
- Where are the research gaps and how would the further development of environmental foundations turn out?

## Objectives

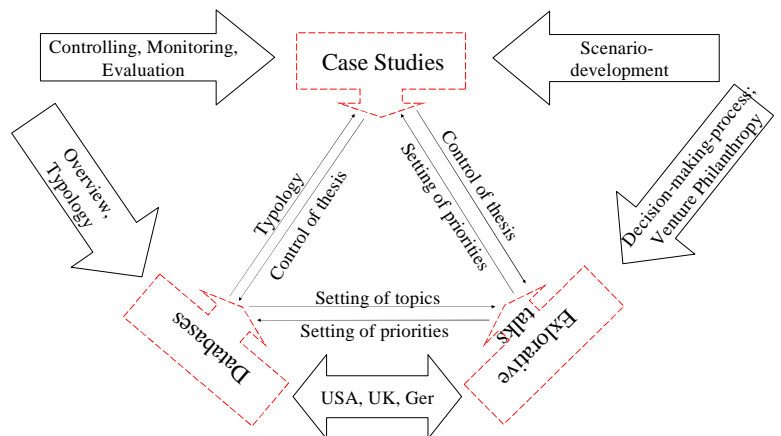
- Overview of foundations in the environmental sector in the United Kingdom, Germany, and the United States.
- Development of a typology of foundations based on structure, strategies, and goals.
- Statements regarding the effect of the discourse on venture philanthropy on decision-making-processes in foundations.
- Description and typology of processes of controlling, monitoring, and evaluations in foundations.
- Identification and analysis of case studies that use instruments for impact assessment for their decision-making and fund-granting.
- Development and critical review of scenarios for future development in the area of foundations in the environmental sector..



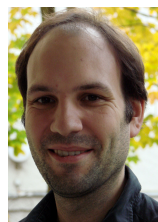
## Methods

Triangulation of quantitative and qualitative methods in addition to international case studies:

- Statistical evaluation of databases with info regarding foundations in the comparative area
- Qualitative analysis of explorative expert talks
- Qualitative and quantitative analysis of case studies



## Role in CIVILand



Thomas Krikser is one of CIVILand junior research group's PhD students at the Leibniz-Centre for Agricultural research.

Focus of research:

Controlling, Monitoring and Evaluation, Education for sustainable Development, Methods of empirical social research.

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